HELPING PEOPLE TO SURVIVE, RECOVER AND RECLAIM CONTROL OF THEIR FUTURE
Front cover: Thousands of refugees arrive daily on the Greek island of Lesbos after a perilous journey across the Aegean Sea from Turkey.

Inside cover: IRC aid worker Stella Giaga greets a Syrian refugee at the Pikpa camp on Lesbos. The IRC helps provide newly arrived refugees with food, dry clothing, registration information and emergency services.
THE IRC IN 2015

Responding to the world’s worst humanitarian crises and helping people to survive, recover and reclaim control of their future

More than 60 million people worldwide have been displaced from their homes by the largest upheaval of humanity since World War II. Twelve million live from Syria alone, but conflicts in Yemen and southern Sudan, South Sudan, Syria, Nigeria, Afghanistan and Pakistan as well. The IRC and its partner organizations have responded by rapidly delivering life-saving aid to seven crisis areas. In 2015, 23 million people in more than 40 countries and 25 U.S. cities benefited from IRC programs that help restore health, safety, education and economic well-being to those devastated by conflict and disaster.

More than 2.2 million people have been displaced by ongoing sectarian conflict. The IRC is one of South Sudan’s largest aid providers and has assisted CAR throughout its conflict, persecution and natural disaster have impacted South Sudan, Nigeria, Afghanistan and Pakistan as well. The IRC and its partner organizations have responded by rapidly delivering life-saving aid to seven crisis areas. In 2015, 23 million people in more than 40 countries and 25 U.S. cities benefited from IRC programs that help restore health, safety, education and economic well-being to those devastated by conflict and disaster.

IRC Programs

West Africa, Sahel, CAR, & Haiti

DRC

Horn, East Africa, & Zimbabwe

Asia, Caucasus, & Middle East

Syria Regional Response

IRC Partnerships

Refugees and internally displaced people by region.

IRC Programs

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Nearby, some 210,000 people fled political violence in Burundi in 2015, mostly to Tanzania, where the U.N.-designated refugee camp is the largest in the world. The IRC provides health and education services in the camp and works to reunite separated children with their families. The IRC also assists refugees from South Sudan fleeing to Uganda. More than 135,000 people have fled the Seleka rebels and anti-Balaka violence in CAR, bringing tens of thousands to neighboring Cameroon.IRC provides health and education services in these displaced by conflict and disaster.

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The war in Syria has displaced nearly 12 million people, 4 million of whom have fled to neighboring countries and nearly 1 million to Europe. The IRC is the only international aid organization acting on all fronts of the crisis: assisting the displaced inside Syria, those who have fled, and refugees resettling in the U.S.

The 2.6 million refugees who have been living outside Afghanistan for over three decades constitute the world’s longest ongoing refugee situation. The IRC has aided this diaspora since 1980 while working to restore that country’s health, infrastructure and economy. In neighboring Pakistan, where 1.5 million people have been displaced by ethnic and religious conflict, the IRC is providing health care, education and livelihoods services.

For more than three decades, refugees from Myanmar have sought safe haven in neighboring Thailand. The IRC is aiding nearly 140,000 refugees in nine camps along the border, providing food and water, health care and sanitation, protection for children and women, and legal assistance and resettlement processing. In Myanmar, we are working in some of the most remote areas to provide health care, water and sanitation services, livelihoods training, and support for community development projects.
A Burundian refugee in the Nyarugusu camp in Tanzania. The camp, which opened in 1966 to house uprooted Congolese, is now the third largest in the world. The IRC provides emergency aid and other services in the camp.
Dear Friends,

Not since the Second World War have so many people been on the move. And not for many years has the IRC been so needed. We are honored to present the IRC’s annual report for 2015, a year in which our tireless staff members and volunteers rose to the many challenges of a world where more than 60 million people have been displaced by conflict and war.

Last year, as the bitter conflict in Syria raged on, more than 2,000 families fled their homes every day, and over 1 million people braved treacherous seas to seek safety in Europe. Meanwhile, in Nigeria, 25 million people are living under the daily threat of terrorist attack and over 2 million have been forced from their homes. Three years into a largely forgotten crisis, sectarian conflict in the Central African Republic has displaced 1 million people.

Thanks to your vital support, the IRC is on the frontlines of each one of these crises, delivering lifesaving services that have made a difference in the lives of over 23 million of the most vulnerable across the globe.

The global displacement crisis shows no signs of abating. Everywhere, there is more distress and greater need. And the world requires not just more aid, but better aid. Better aid that is based on evidence and maximizes impact. Better aid that provides economic support, not just social services. Better aid that unites refugees and host populations rather than dividing them, that offers the ways and means to recovery and renewal and not just a safety blanket.

Nowhere are these demands more urgent than in the Middle East and Europe. With 12 million people displaced by war and 13.5 million others in need of immediate humanitarian assistance, Syria is clearly the world’s worst humanitarian catastrophe. How we respond to this crisis will define our generation in history.

We are proud that the IRC has been aiding Syrians since the onset of the crisis in 2012. To date, we have reached more than 3.3 million people with lifesaving services. The IRC is the only international aid organization acting on all fronts: delivering aid inside Syria and to neighboring countries, supporting refugees at transit points in Europe, and helping them to resettle in the United States. With your support, we will continue to help millions of displaced Syrians in 2016 and beyond.

As they step down as co-chairs of our board, we would like to thank Thomas Schick and Sarah O’Hagan for their leadership and dedication over the past six years. Their expert stewardship has enabled the IRC to grow and carry out its humanitarian mission at a time of momentous challenge. With their enthusiastic encouragement, the organization has developed a comprehensive strategy that will guide the IRC’s work over the next five years.

Strong governance and careful shepherding of your generous contributions are primary reasons that the IRC wins top marks from charity evaluators: A+ from CharityWatch; “meets all 20 standards” from the Better Business Bureau Wise Giving Alliance; and, for the ninth consecutive year, four stars from Charity Navigator.

Speaking on behalf of our Board, Overseers, and IRC colleagues, and all those served by the IRC, we want to express our appreciation to you, our donors, and thank you for your continuing generosity and support.

David Miliband
President and CEO

Tracy Wolstencroft
Co-Chair, IRC Board of Directors

Timothy F. Geithner
Chair, IRC Overseers

In 2015, 23 million people benefited from IRC programs and those of its partner organizations
Syrian refugees in their shelter outside the city of Irbid in northern Jordan. The family of 22 fled Syria after violence wracked their hometown of Dara’a.
In 2015, a daunting humanitarian crisis gripped the world: The number of people driven from their homes by war and persecution surpassed 60 million. That’s 42,500 people on the move every day, more than at any time since World War II. In Syria alone, six years of conflict has displaced 12 million people—one half of the country’s population. More than 4 million Syrians have fled to neighboring countries and 1 million more to Europe.

Throughout the year, the IRC was in the thick of the action, working to make a difference in more than 40 countries and 26 U.S. cities. The IRC is the only international relief agency working on all fronts of the Syrian crisis, assisting those displaced inside Syria and those who have sought refuge in neighboring countries, Europe and the U.S.

On the following pages, we highlight the IRC’s work on the frontlines.
Jordan: Bringing the clinic to the patient

More than 80 percent of the 635,000 registered Syrian refugees in Jordan live outside formal refugee camps, making it difficult for them to access basic services. To meet their needs, the IRC operates clinics where they live, providing health care, counseling and medication at no cost. And if patients are unable to travel to clinics, the IRC mobile clinic comes to them.

The IRC’s community health volunteers, who receive a small stipend for their work, also bring health care to refugees and their Jordanian neighbors in cities and towns close to the northern border, including Irbid and Marfaq. Each team of volunteers visits six to eight families a day, identifying the sick and gathering information about their symptoms, medical histories and health concerns.

The volunteers understand the challenges and frustrations of life as a refugee because many of them have experienced it firsthand. Mohammed Al Zoubani, a 45-year-old former teacher, himself fled Dara’a when barrel-bomb attacks became a daily occurrence in his neighborhood.
"I’m volunteering now to help people and provide them with the support they need," he says. "Back home, I was a community leader, and here, I can be one again. My happiness comes from providing services to refugees."

Explains Abdullah Ensour, the IRC’s senior health monitoring officer in Jordan, "These volunteers are the first line of defense to combat diseases—prevention is more important than the cure. They create a bridge of trust between the community and our health clinics. And the team is growing every day. Our volunteers reached nearly 80,000 people in 2015 alone."

Lebanon: Educating the children of war

A half million school-age refugee children in Lebanon are at risk of becoming a "lost generation." When they wake in the morning, instead of packing up books for school, many head for the streets to sell flowers, shine shoes, or beg.

With the crisis in Syria now in its sixth year, shrinking humanitarian assistance and dwindling savings have forced families to put their children to work. For children separated from their families, street work is their only source of income—some support siblings and even send money to relatives in Syria.

Street work also exposes children to grave risks such as sexual violence and physical abuse. As one 7-year-old boy poignantly put it, "We have nobody to make us feel safe when we are begging."

In an effort to reach refugee children on the streets, the IRC is providing "safe havens" where they can take part in creative learning and therapeutic activities. IRC social workers build trust with the children through these activities, then work to connect them to education, health care and family services to help them recover from trauma and abuse.

Riham, an IRC social worker in Beirut, begins her weekly sessions with an activity beloved by boys and girls alike. Standing in a circle, the children pretend to hold a big flower in their hands, water it and, all together, place it in one corner of the room, where it will "stand" for the duration of the play session.

“They need a routine,” explains Riham. “In Syria, daily life had a strong routine: Wake up, have breakfast, go to school, have lunch, play with their friends, go back home, have dinner, go to sleep. Their new life in the street is unpredictable, so they like to have something that has to be done always in the same way, in the same place, and at the same time, once a week.”
Greece: Journeying to a better life

Fadi Katamesh fled the embattled city of Homs, Syria, after learning he had been targeted for death by a government militia. The 33-year-old engineer and aid worker had spent three years caring for the wounded and displaced as the city suffered relentless bombing. When he received warning that his name was on "the list," he knew it was time to go. "It was not my decision," he says. "I was forced to leave. It was not easy."

Katamesh took his wife and two small children and crossed into Lebanon, eventually making his way to Turkey. After a year, he had saved enough money to pay smugglers for passage for himself and his family to Lesbos, Greece, aboard a flimsy dinghy. More than 3,700 people died while attempting the treacherous sea crossing last year, but Katamesh was undeterred. "We decided, at whatever cost, we should do it and begin a new life," he says.

Katamesh and his family are among the half million refugees from Syria, Iraq, Afghanistan and other war-torn countries who have fled to Greece hoping for a new start in Europe. As many as 6,000 refugees a day have landed on Lesbos since last June, overwhelming local authorities.

The IRC was one of the first aid agencies to recognize the humanitarian crisis on Lesbos and send emergency teams to the island, providing food, clean water, clothes and other essential items. The IRC and partner aid groups recently opened a fully staffed transit site on the island. In addition to providing social services and medical care, the site's workers help refugees navigate the confusing refugee registration process. They also provide transportation to the island's capital city of Mytiline, where registered refugees can make arrangements to travel to the mainland and other parts of Europe.

When Katamesh arrived in Mytiline, he saw an opportunity to use his skills as an aid worker. Rather than head to Germany as so many Syrian refugees have, he volunteered with the IRC at a housing site for fellow Syrians. He now works full time with the IRC and is seeking asylum in Greece. "The Greeks helped me and my family," he says. "Now, if I can, I need to help everyone here. This country saved my life, and I will try with all my power to give back."

The United States: Welcoming refugees

When Syrian refugee Tamam Al Sharaa and his family arrived in New York Dec. 2, en route to their new home in Texas, they were relieved to have left the horrors of war behind.
Tamam had endured five years of fighting between government and rebel forces before deciding to leave Syria after soldiers threatened to impress him into the army. He, his wife, Bothina, and their two children fled to Jordan, where they spent two years scraping by because they were forbidden to work.

So when Tamam and his family were offered the opportunity to apply for refugee status in a third country, they jumped at the chance. After a painstaking 18-month application and screening process, the refugees were told they would be resettled in Texas.

Now the family (along with Tamam’s uncle and aunt) was startled to learn from IRC representatives who met them at the airport that they had become the center of a political storm over the resettlement of Syrian refugees in the U.S. Texas Gov. Greg Abott declared the state would not accept Syrians, citing security concerns after the Paris terrorist attack. Texas demanded the IRC “halt the resettlement” of the family and sued the organization.

“It was very confusing,” recalls Bothina. “We always heard that America was the land of freedom.”

The IRC pushed back, arguing Texas officials had no legal authority to bar resettlement and declaring that “refugees are victims of terror, not terrorists.” The state backed down, and on Dec. 7, the Al Sharaas arrived in Texas, where they were greeted by an IRC caseworker who accompanied them to their new home, an apartment in North Dallas.

The family is among only 1,752 Syrian refugees who have been admitted to the U.S. since the Syrian crisis began. The IRC has called for the U.S. to resettle 100,000 before the end of 2016, noting that refugees are vetted more intensively than any other immigrant group seeking to enter the U.S.

The Al Sharaa family is settling into their life in America. IRC staff members helped orient them in their new neighborhood and to American culture and customs. Tamam and Bothina’s 7-year-old son, Majed, has begun first grade at a local elementary school. And with the IRC’s help, Tamam is now working at a local air-conditioning company.

“We are peaceful people,” adds Bothina. “We just want to live and have a good life.”

We are peaceful people. We just want to live and have a good life.

Bothina Al Sharaa, a Syrian refugee now living in Texas
BEYOND SYRIA: MILLIONS IN NEED AROUND THE WORLD

The refugee crisis in Europe and the ongoing Syrian war continue to dominate headlines, leaving many countries to struggle with man-made and natural disasters largely out of sight. Last year, the IRC responded to multiple emergencies around the world. Here’s a look at three where the IRC delivered rapid lifesaving aid.

Nigeria: Boko Haram terror

Many will be surprised to learn that the militant Islamist group Boko Haram is the world’s deadliest terrorist organization. An estimated 2 million people have been forced to flee their homes in the wake of the extremists’ brutal attacks, distinguished by the abduction and abuse of children and young girls.

Some 400,000 people have sought refuge from Boko Haram in Yola, a poor city in northeastern Nigeria. Beatrice Olamay, a farmer, fled there in 2014 after Boko Haram invaded his town. “Bullets were cutting down guinea corn and maize before me,” he remembers. “I climbed a mountain to hide. My brother took his motorcycle back into town to see what was happening. They shot him dead.”

The IRC and its partner organizations gave 2.6 million people access to clean drinking water or sanitation.

The influx of refugees into Yola has put intense pressure on a region where 50 percent of the population lives in poverty. Humanitarian needs are acute. The IRC has been leading the emergency response, working around the clock to provide water, food, emergency shelters, informal schooling and other assistance.

The IRC and its partner organizations provided counseling, care and support to more than 36,800 vulnerable children.
Burundi: Political upheaval

Over 215,000 Burundians, half of whom are children, fled their homes in 2015 to seek refuge in neighboring countries as violence yet again gripped the small Central African country, still recovering from a 12-year-long civil war that claimed the lives of 300,000. Burundians had been hopeful for peace after two democratic elections, but President Pierre Nkurunziza chose to defy constitutional term limits, sparking renewed violence, a failed military coup and postponed peace talks.

Hundreds of Burundians are seeking refuge in already overcrowded camps in Tanzania, now not only among the world’s oldest camps but also the third largest, housing over 120,000. Refugees are forced to live for months in cramped shelters with wet floors, incubators for respiratory infections and waterborne diseases. To ease overcrowding, the government of Tanzania reopened two former camps, with a third slated to open in 2016.

The IRC has been providing support to Burundian refugees in Tanzania since 1993, escalating our response in 2015. We provide emergency health services and reunite separated refugee children with their families, ensuring they have a supportive environment. We are also educating youth (particularly girls) about reproductive health and HIV/AIDS and providing empowering social and recreational activities and life-skills training.

Nepal: A devastating earthquake

In April 2015, a powerful earthquake struck Nepal, killing nearly 9,000 people, displacing another 2.5 million, and demolishing more than 600,000 homes in one of the world’s poorest countries. In the immediate aftermath of the quake, the IRC partnered with the respected aid organization AAR (the Association for Aid and Relief, Japan) to provide emergency relief.

With so many people crowded together in displacement camps or squatting in abandoned buildings, disease is a constant threat. To minimize this risk, the IRC has built latrines and bathing shelters, distributed mosquito nets, and conducted screenings for measles, chickenpox and other infectious diseases, as well as for signs of malnutrition in young children. To provide some normalcy for children, the IRC has set up safe places where they can play and receive counseling.

Today, Olanay and his family live on the outskirts of Yola in an informal settlement supported by the IRC. The encampment is accessed by a bridge that he hopes will keep danger at bay. “The aid groups have done a lot for us,” he says. “But if the war could be ended, it would be better to go home.”

The IRC and AAR aid workers rushed food and supplies such as blankets to thousands of people in remote mountain villages and have since worked to provide emergency shelters, rebuild homes and construct learning centers to replace destroyed schools. So far, we have completed 26 centers that will serve 4,200 primary and secondary school students.

These new learning centers not only enable children to resume their education but help them return to the familiar routines they need to recover from the trauma of the quake. Many students also lost textbooks, notebooks, pens and school uniforms in the disaster, so AAR is helping to make sure they have the supplies they need when they head back to class.

“Children need school in a safe environment,” says Srijana Dijital, a 21-year-old schoolteacher from the Himalayan foothills, expressing concern about the students in her village whose lives were literally turned upside down in an instant. “They need to study for their future.”

Dijital and her neighbors are thankful that the village’s children now have somewhere safe to learn. “It is not like temporary, but strong enough to be able to use as a school for years,” Dijital says of the new learning center, which was designed to be quake-resistant. “I am feeling greatly relieved that children do not need to give up their study.”
IN LIBERIA: THE ROAD TO REDEMPTION

At the height of the Ebola epidemic in West Africa, which killed almost 5,000 people in Liberia alone, Redemption Hospital was forced to shut down. The only free general hospital in the capital city of Monrovia was ill-equipped to handle the influx of patients and had become an incubator for the disease. Ebola hit the hospital’s medical staff especially hard, killing eight of its health care workers. Doctors and staff stopped going to work, overwhelmed by the magnitude of the epidemic and worried about becoming infected.

The surrounding community grew suspicious of the hospital, accusing its staff of bringing the disease to the community. “People saw their loved ones go into the hospital and never come out,” says Elizabeth Hamann, an IRC field director in Liberia. “They thought going there was a death sentence.”

In early 2015, the IRC stepped in to renovate the hospital. A team of IRC workers essentially locked themselves inside the building—“Ebola was right outside the door and our job was to keep it from getting inside,” says Hamann, who led the effort—and set to work renovating the emergency and pediatric wards and the morgue. The team also trained the hospital’s staff on infection prevention and control measures, teaching effective disinfection and hygiene techniques, safe disposal of infectious materials, and the proper use of protective equipment such as gloves, masks and gowns.

Regaining the trust of the community was as important as the physical reopening of Redemption. The IRC conducted tours of the facility for local residents, walking them through the wards, explaining how people could visit loved ones and safely bring them food and gifts. Group and individual counseling sessions were offered to patients, their families and the hospital’s returning health workers.

The new procedures paid off in March when a woman displaying Ebola symptoms walked into Redemption’s newly reopened emergency room. Following proper
protocols, staff safely isolated her and began treatment without disrupting the rest of the hospital’s operations. Since reopening, the hospital has seen 1,000 outpatients a week.

“I am impressed by the resilience of the hospital’s health workers and the ability of everyone to come together,” says pediatrician Jude Senkungu, who lost several friends and colleagues to the disease. “Now we can move forward as the focus shifts from solely fighting Ebola to restoring health services for all patients.”

Although Liberia was declared Ebola free in September 2015, no one at Redemption Hospital is prepared to let down his guard.

“It’s critical that we remain vigilant and continue all preventive measures,” says Hamann.

TAKING ACTION ON EBOLA
The IRC has been at the forefront of the fight to stem the spread of Ebola in Sierra Leone and Liberia since the outbreak began in 2014. The IRC supported the hardest hit regions with primary health care, clinics, contact tracing and community education and support. The IRC continues to work closely with local governments in both countries on the transition to recovery and long-term rehabilitation of health systems, schools and communities. Meanwhile, the IRC has been a leader in urging the international community to address deficiencies within the national and international health systems that enabled the outbreak to spiral so quickly out of control.
Vision Not Victim

The IRC’s Vision Not Victim project helps refugee girls develop the skills they need to build a better future for themselves. We asked Syrian girls living in Jordan to develop a plan for achieving their career ambitions and be photographed as their future selves.

Fatima, age 16, future architect:
“I’ve always wanted to be an architect. When I was young, people told me that this is not something a woman could achieve. They encouraged me to pursue a more ‘feminine’ profession. But I dreamt constantly of making beautiful homes for families, and designing buildings that bring people joy. When I achieve my vision, I hope to be a model for other girls, showing them that you should never give up on your dream, no matter what others say.”
The International Rescue Committee extends deepest gratitude to our supporters, who help us restore dignity and hope to those whose lives are profoundly affected by war, conflict, oppression and natural disaster. The commitment of our donors, whether they be individuals, foundations, corporations, volunteers, governments, nongovernmental organizations or multilateral agencies, is what enables the IRC to respond swiftly in emergencies and help communities recover from crisis.

On the following pages, we salute the generous donors who supported the IRC during the past fiscal year, which began Oct. 1, 2014, and ended Sept. 30, 2015.

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The IRC is grateful for all the individual donors, corporations and foundations that have provided essential support for the IRC’s lifesaving programs and special projects around the globe.


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Left: Resettled refugee farmers from Somalia working the soil at the IRC’s New Roots community garden in Boise, Idaho.

Right: A young girl from Bangui, capital of the Central African Republic.
Actor and activist Mandy Patinkin witnessed the situation in Greece, where thousands of refugees had been arriving from Syria, Afghanistan and other war-torn countries.

Raising their voices for the IRC

The IRC is proud to have the support of prominent artists and performers whose generosity and commitment help raise awareness of the needs of refugees and displaced people. In 2015, several of these artists traveled to crisis spots to support IRC programs.

Actor and activist Mandy Patinkin witnessed firsthand the refugee crisis engulfing Europe. Alongside IRC aid workers in Greece, he met families who had fled Syria and other war-torn countries in hopes of finding a better life. “I don’t get how people all over the world can be frightened of people who suffered so much, who are so in need, who are so desperately asking to have freedom, justice and dignity,” he said in a widely viewed video.

Actress Piper Perabo, a member of IRC Voices, a group of young artists who advocate on behalf of the organization, also visited Greece, where she wrote about the heroic Greek volunteers who welcome refugees. IRC Voice and acclaimed jazz musician Joshua Redman, meanwhile, visited IRC programs in Myanmar.

And international music stars Nico & Vinz traveled to Ivory Coast to support the IRC’s work with women and children. With their West African roots, the Norway-based duo felt a personal commitment to the region.

“It always feels good to come home to Africa, but this time, we had a different mission,” they said. “It was remarkable to see the IRC’s work and how dedicated and passionate people were in trying to better their communities.”

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Top: International music stars Nico & Vinz traveled to the Ivory Coast to support the IRC’s work with women and children.

Above: A young flower seller at the Mae Sot refugee camp in Thailand, where the IRC provides services to some 13,000 refugees from Myanmar.

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(§) Deceased  Donors listed in italics have contributed consecutively for three or more years
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(as of March 1, 2016)

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The IRC and its partner organizations trained more than 54,000 teachers and educators and supported 7,959 schools

Above: Children whose schools were destroyed by the earthquake that struck Nepal attend new learning centers built by the Association for Aid and Relief, Japan (AAR), the IRC’s partner organization in Nepal.
## Condensed Audited Statement of Activities

for the years ended Sept. 30, 2015, and Sept. 30, 2014 (in thousands)

<table>
<thead>
<tr>
<th></th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>OPERATING REVENUES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>$77,260</td>
<td>$60,961</td>
</tr>
<tr>
<td>Contributed goods and services</td>
<td>13,251</td>
<td>5,587</td>
</tr>
<tr>
<td>Grants and contracts</td>
<td>572,449</td>
<td>469,166</td>
</tr>
<tr>
<td>Foundation and private grants</td>
<td>19,247</td>
<td>19,790</td>
</tr>
<tr>
<td>Investment return used for operations</td>
<td>4,871</td>
<td>4,487</td>
</tr>
<tr>
<td>Loan administration fees and other</td>
<td>4,139</td>
<td>3,545</td>
</tr>
<tr>
<td><strong>Total Operating Revenues</strong></td>
<td>691,217</td>
<td>563,536</td>
</tr>
<tr>
<td><strong>OPERATING EXPENSES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Program Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>International relief and assistance programs</td>
<td>513,541</td>
<td>401,955</td>
</tr>
<tr>
<td>US Programs</td>
<td>75,625</td>
<td>73,932</td>
</tr>
<tr>
<td>Emergency preparedness, technical units, and other</td>
<td>33,909</td>
<td>33,575</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td>623,075</td>
<td>509,402</td>
</tr>
<tr>
<td>Supporting Services</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Management and general</td>
<td>29,280</td>
<td>25,613</td>
</tr>
<tr>
<td>Fundraising</td>
<td>16,657</td>
<td>14,193</td>
</tr>
<tr>
<td><strong>Total Supporting Services</strong></td>
<td>45,937</td>
<td>39,806</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td>669,012</td>
<td>549,208</td>
</tr>
<tr>
<td><strong>EXCESS OF OPERATING REVENUES OVER OPERATING EXPENSES</strong></td>
<td>22,205</td>
<td>14,328</td>
</tr>
<tr>
<td>Excess related to Unrestricted Funds</td>
<td>14,845</td>
<td>10,316</td>
</tr>
<tr>
<td>Excess related to Temporary Restricted Funds*</td>
<td>7,360</td>
<td>4,012</td>
</tr>
<tr>
<td>Endowment, planned giving and other non-operating activities (net)</td>
<td>(15,487)</td>
<td>639</td>
</tr>
<tr>
<td>Increase in Net Assets</td>
<td>6,718</td>
<td>14,967</td>
</tr>
<tr>
<td>Net Assets at beginning of year</td>
<td>155,056</td>
<td>140,089</td>
</tr>
<tr>
<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td>$161,774</td>
<td>$155,056</td>
</tr>
</tbody>
</table>

*Unspent temporarily restricted funds are carried forward and therefore may produce deficits in the years when expended.

Complete financial statements, audited by KPMG LLP, are available at Rescue.org

### The IRC’s Efficiency

#### Program Services

- **Health**: 39%
- **Education**: 16%
- **Resettlement**: 13%
- **Other Programs**: 12%
- **Distribution**: 10%
- **Water and Sanitation**: 7%
- **Community Development**: 3%

*Includes protection, shelter, and livelihoods.

#### The IRC’s Ratings

The American Institute of Philanthropy’s CharityWatch gives the IRC an A+. Charity Navigator awarded the IRC its highest rating. And the Better Business Bureau Wise Giving Alliance notes the IRC meets all 20 standards.
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The IRC accepts gifts in the form of securities. For more information, please contact:
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Ensure that displaced people make their way from harm to home in the future through a bequest to the IRC. Contact plannedgiving@rescue.org for information or to indicate that you have already included the IRC in your estate plans.

Raise Money
Start your own fundraising campaign to support the IRC and make a difference. For information, visit the DIY fundraising site at: diy.rescue.org

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The IRC relies on volunteers to support its work helping refugees adjust to a new life in the United States. For information about how you can help, visit: rescue.org/volunteer

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Syrian refugee children enjoying activities at an IRC educational center in northern Lebanon.